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13 August 2025

Subject : Management Discussion and Analysis for Q2/2025

Attention : President

The Stock Exchange of Thailand

An overview of the results in the passing

The performance in the Q2/2025, the company and its subsidiaries have the total revenue from sales in amount of 2,829.6 million baht which is decreasing from the 2024 at equivalence of 425.8 million baht, about 13%.

Analysis of profit (loss) of company and its subsidiaries

The Q2/2025, the company and its subsidiaries have loss attributable to equity holders of the company of 30.6 million baht as compared to the 2024, the company and its subsidiaries have profit attributable to equity holders of the company of 210.4 million baht, profit decreased 241.0 million baht or 115% for the following main reasons;

1. The total sales has decreased of 425.8 million baht, due to sales volume of MDF Board and Particleboard have decreased by 5% and by 48% respectively. While the average price of Particleboard has decreased by 8%.
2. Cost of sales of 2,496.0 million baht, decreased of 185.7 million baht, due to the decrease in sales volume of MDF Board and Particleboard.

Financial status

Total assets

As of 30 June 2025, the total assets of the company and its subsidiaries were 17,671.6 million baht, decreased by 1,895.1 million baht compared to the total assets of 19,566.7 million baht in 2024. The details of the significant increased or decreased were as follows:

1. Cash and cash equivalent items decreased by 1,205.7 million baht.
2. Trade and other current receivable decreased by 120.5 million baht.
3. Other current financial assets decreased by 220.5 million baht.
4. Revenue Department receivable increased by 96.0 million baht.
5. Inventories decreased by 137.3 million baht, due to the decreased of finished goods of 184.6 million baht, increased of work in process of 3.7 million baht, raw materials of 8.5 million baht, supplies of 2.8 million baht and goods in transit of 32.3 million baht.
6. Maintenance supplies decreased by 42.1 million baht.
7. Current tax assets decreased by 0.3 million baht.
8. Property, Plant and equipment decreased by 500.1 million baht.
9. Right-of-use assets increased by 12.5 million baht.
10. Intangible assets increased by 31.3 million baht.
11. Deferred tax assets increased by 7.3 million baht.
12. Other non-current assets increased by 184.3 million baht.

Total Liabilities

As of 30 June 2025, the total liabilities of the company and its subsidiaries were 10,387.3 million baht, decreased by 1,593.8 million baht, compared to the total liabilities of 11,981.2 million baht in 2024. The details of the significant increased or decreased were as follows:

1. Short-term loans from financial institutions decreased by 477.4 million baht.
2. Trade and other current payable decreased by 88.3 million baht.
3. Advances received from customers decreased by 489.2 million baht.
4. Income tax payables decreased by 28.5 million baht.
5. Long-term loans from financial institutions decreased by 559.8 million baht.
6. Lease liabilities increased by 0.4 million baht.
7. Provisions for employee benefits increased by 42.7 million baht.
8. Deferred tax liabilities decreased by 0.5 million baht.

Total shareholder's equity

As of 30 June 2025, the total shareholder's equity of the company and its subsidiaries were 7,284.3 million baht, decreased by 301.2 million baht, compared to the total shareholders' equity of 7,585.5 million baht in 2024, due to operating results with net loss and dividend payment during the year 2024 and 2025.

As of 30 June 2025, the debt to equity ratio was 1.43:1, decreased by 0.15 times compared to that of 1.58:1 in 2024. The main reason is due to the repayment of short-term loans from financial institutions and the repayment of Long-term loans from financial institutions on schedule.

Liquidity

Cash flow

For the six-months period ended 30 June 2025, the company and its subsidiaries have cash flow received from operating activities of 193.3 million baht, cash flow used in investing activities of 396.2 million baht and cash flow used in financing activities of 390.6 million baht. There was net cash flow used 593.4 million baht. The cash flow used was 1,814.1 million baht more than the same period in 2024 as summarized;

- 1) Net cash received from operating activities is 193.3 million baht, decreased by 1,383.8 million baht, because of decreased of profit from operation before change in operating assets and liabilities by 498.9 million baht, increased of operating assets 222.7 million baht , decreased of operating liabilities 682.3 million baht, decreased of cash received from interest income 1.8 million baht, decreased of cash received for income tax 4.3 million baht and decreased of cash paid for income tax 26.2 million baht.
- 2) Net cash used in investing activities is 396.2 million baht, increased by 260.6 million baht, due to cash received from disposed of property, plant and equipment decreasing by 47.3 million baht, cash paid for purchase of property, plant and equipment increasing by 93.7 million baht, cash received from deposit of property, plant and equipment decreasing by 25.4 million baht and cash paid for the purchase of assets increasing by 94.3 million baht.

3) Net cash used in financing activities is 390.6 million baht, increased by 169.7 million baht, due to short-term loans from financial institutions decreased by 205.3 million baht, cash received from long-term loans from financial institutions increased by 199.8 million baht, cash paid for long-term loans from financial institutions increased by 121.3 million baht, cash paid for loan arrangement fee increased by 12.2 million baht, cash paid for lease liabilities increased by 18.9 million baht, cash paid for interest expenses of loans decreased by 40.3 million baht and cash paid for dividend increased by 52.1 million baht.

Please be acknowledged for your information.

Sincerely Yours,

(Mr. Wanthana Jaroennawarat)
Director